

Ireland Future growth through M&A

Leo Clancy, Chief Executive 16th November 2023



Thriving Irish Economy

	1973	2022
Gross National Product*	€51bn	€336bn
Working Population	1.1m	2.6m
# in 3 rd Level Education	26,000	181,000**

* 2021 Market Prices

Projected Budget Surplus of 8.8bn in 2023 (on c.€90bn expenditure)

Enterprise Ireland

800 professionals dedicated to helping Irish companies succeed in global markets to deliver sustainable prosperity throughout Ireland.

Investment

- Fund Investment
- Direct Equity
- Technology Transfer
- Research & Innovation
- Grant Aid

€500M+ Budget

Enterprise Ireland **Capability Development**

• Entrepreneurship

- Regional Infrastructure
- Input to Policy
- Advice and Support
- Productivity, Innovation, Skills

4,000 Direct Clients

Market Access

- Sales & Market Strategy
- Market Insights
- Advice and Support
- Customers & Channels
- Advocacy & PR

39 Overseas Offices

Fund Investments

Cornerstone Limited Partner in Irish Venture Funds since 1994

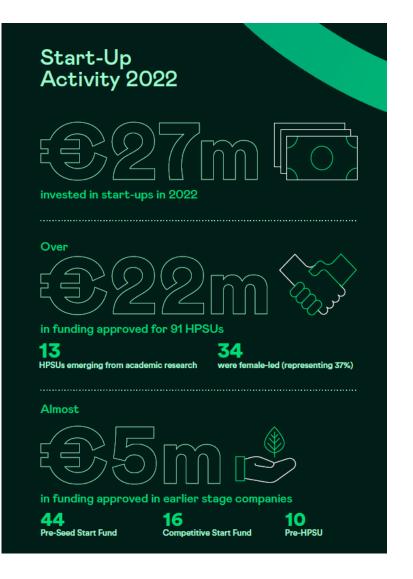


Equity Investments

Investing Directly in High Potential Irish Companies since 1990

- Pre-Seed instrument €100k Convertible Loan Note for €10k match
- Seed stage investment typically from €250k with minimum 100% match, Ordinary Shares, CLN, Convertible Instruments
- Patient Investor with Economic Development objective





Entrepreneurial Ecosystem



Deeply embedded in supporting national and regional entrepreneurship



Enterprise Research & Innovation

Investing in industry-focused research to drive knowledge outcomes

Research Centres	Commercialisation	Horizon Europe Disruptive Tech	
26 Centres &	Significant non-	€485M won in Horizon	500M challenge-based
Gateways focused on	dilutive funding for	Europe (€1.5bn target	fund over 10 years,
collaborative,	turning commercially	to 2027);	supporting up to 50%
industry-focused	viable research into a	€129M approvals	of cost of ground-
research.	company (€15m p.a.)	under EIC	breaking research.
		(both since start 2021)	











Enterprise Ireland Strategy





Key Client Results 2022

218,178	€32bn	€37.8bn	€1.5bn	
Employment (68% outside Dublin)	Client Exports (71% outside UK)	Irish Economy Spend	Innovation Spend	

The key return on investment in Enterprise Ireland is the economic contribution and sustainable performance of our export-oriented firms.



Enterprise Strategy

- Decarbonisation & Sustainability
- Digital Transformation
- Continued Growth in FDI Value
- Strengthen Irish-owned Enterprise
- Locally Traded Productivity
- Increased Enterprise Innovation
- Clustering & Regional Success





Enterprise Ireland & Scaling

Towards 50% Growth in Large Irish Enterprise by 2030

Current Supports

- Leadership Development
- Grant Aid & Knowledge capital, employment, R&D, productivity, digital and sustainability
- Market access strategy, consultancy, training, in-market support
- Finance & IPO training, mentors, networking

Scaling Work (in Progress!) Programme

- Networking in Scaling Clusters
- Strategic Finance Support
- Go-to-market focus in key growth locations and / or sectors
- Support for investment at scale
- Consultancy, Mentoring,
 Networking, Board connections
- Growth through M&A

Trial and evaluate dedicated scaling support for very high potential companies during 2024.



M&A Already Important to Irish Firms



Advantio joins Integrity360

Press Releases

Advantio acquired by Integrity360 to expand European provide complementary cyber services capak



Writech Acquires **Three Businesses** As It Eyes €124m **Revenue Mark**

WTech Fire, part of Mullingar-based fire safety engineering group Writech, has announced three acquisitions, including Dublin-based Ideal Fire, for a total sum understood to be in the tens of millions. Headed



cloud offer to a global

market



Stryve Ventures into €5bn Global Market

ICON acquires PRA Health Sciences

Deal creates a world leader in clinical development and commercialisation

Play

11 February 2021

Mail Metrics announces the acquisition of Dafil

Mail Metrics makes third acquisition in three years



Tricel acquires Gem Oils Ltd



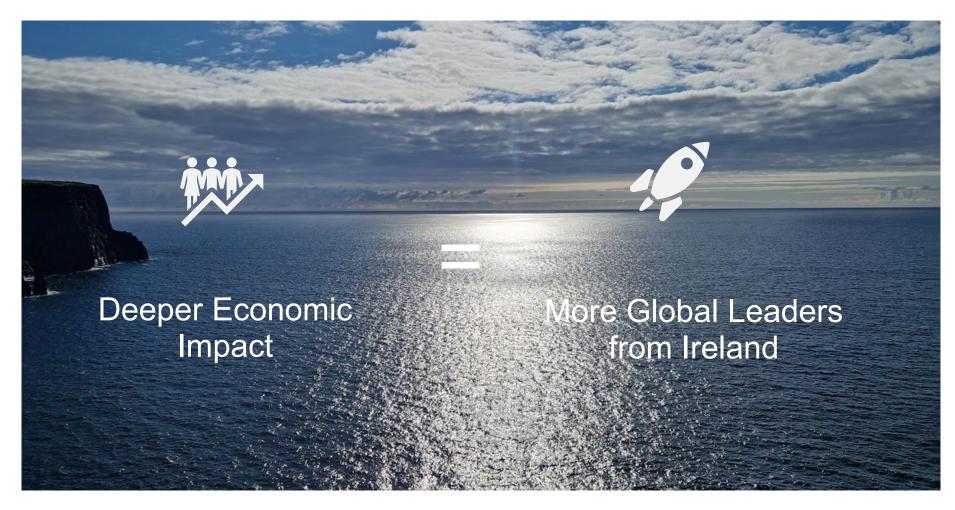
EXPANDING DISTRIBUTION DIVISION TRICEL ARE DELIGHTED TO WELCOME THE **GEM OILS** TEAM TO THE GROUP.



.....Ireland is the 9th largest source of US Foreign Direct Investment......



Ireland's Economic Horizon





M&A and global connectedness are vital to fostering those leaders.